



International Business Reorganizations

Bringing simplicity, pace and legal expertise to the complexities of global structuring.

Economic uncertainty and increasing business complexity, coupled with ongoing demands from stakeholders, are driving many organizations to reevaluate their business models and legal entity structures to create the right platform to meet current and future challenges.

Scenarios where it may be time to act include:

- **Post-acquisition integration** —To deliver the transaction objectives underpinning an acquisition, such as realizing synergies.
- **Separating businesses and creating clear ring-fencing** —To manage a particular risk, unwind a joint venture or divest by way of carve-out, sale or spin-off (IPO).
- **Legal entity rationalization programs** —To lower operating costs and compliance risks.
- **Responding to regulatory changes or changes in the international tax landscape (e.g. Pillar 2 of BEPS)** — To remain compliant while also optimizing business performance.
- **Business transformations** —To support a strategic agenda (e.g., M&A activities, ESG, global mobility).
- **Supporting return of value** — By way of distributions, funding group activities or tidying up balance sheets.
- **International expansion planning** —To create a legal entity structure that supports the growth plans of an expanding business model, entering new territories or new business operations.

How KPMG Law can help

Our legal professionals around the world bring a combination of independent insights, deep legal expertise and strategic intelligence tools. They collaborate with you to structure and implement business or group change, helping to enable your organization to stay relevant and competitive.

Unlike many traditional law firms, International Business Reorganizations (IBR) is a core competency of KPMG Law. With the help of technologies, specifically designed by IBR legal professionals to simplify some of the complexities of IBR projects, our tools go to the heart of how KPMG can add value and bring a different approach to IBR projects.

To bring together the components needed to help create extensive approaches to business challenges, KPMG Law professionals work in integrated teams with their KPMG Tax and Advisory colleagues.

Key differentiators

Multidisciplinary approach and collaboration

Technology-enabled

Global footprint

Tried and tested methodology

Dedicated team

Data driven approach

IBR Delivery Platform

KPMG’s IBR delivery platform supports the efficient planning and implementation of global reorganization and rationalization projects that help enable organizations to deliver quickly and efficiently.

How you can benefit

Data-driven approach

Combines client data with our global legal knowledge repository to automate key aspects of project processes.

Cross-functional conversations

Supports cross-functional project conversations and workshops with a rapid early complexity assessment of legal implementation.

Efficient planning

Combats “analysis paralysis” by facilitating efficient planning processes, with practical planning tools that help illustrate anticipated implementation.

Deadline management

Manages the impact/risk of changing deadlines with automated sequencing timeline tool to help ensure that overall project goals are not compromised.

Robust processes

Controls implementation with integrated detailed work plans and visualized status reporting to establish robust processes and provide accountability and transparency.

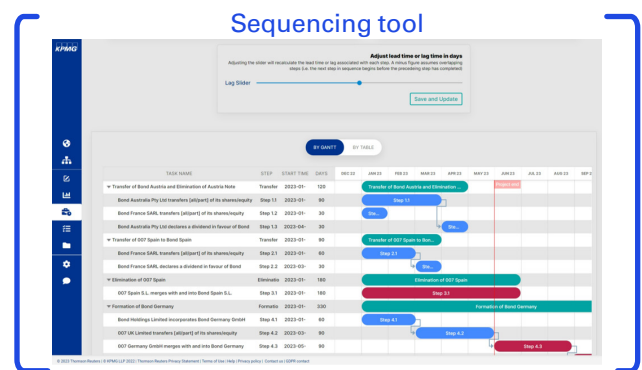
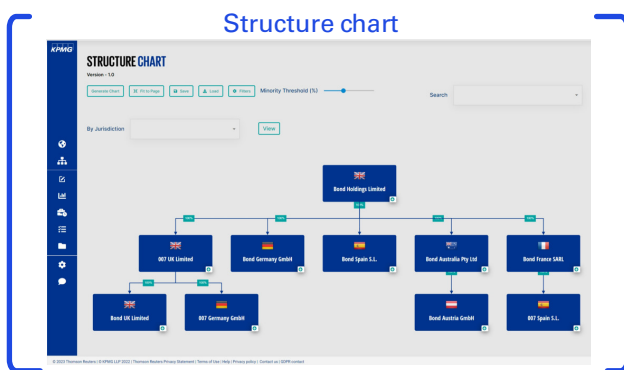
Automated workflows

Integrates document repository and automated workflows to support a cross-functional review and execution process.

Single source of information

Acts as a single source of knowledge for project planning and implementation across legal, tax and finance, helping to mitigate the risks caused by siloed thinking.

KPMG’s IBR Delivery Platform in action



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Designed by Evalueserve. | Publication name: International Business Reorganizations | Publication number: 138683-G | Publication date: October 2023