



Insurance accounting

Changes on the horizon for accounting
for general insurance contracts

July 2016

kpmg.com/ifrs



Insurance – Accounting changes are coming

“The new IFRS insurance contracts standard will be published soon.

Now is the time for entities to begin assessing the impact the standard will have on their key performance indicators and processes.”



Joachim Kölschbach,
KPMG’s global IFRS
insurance leader

It's time to start assessing the impact

The coming changes impact companies' accounting if they issue...

insurance or reinsurance contracts

or

any contracts defined as such by the standard



The coming changes will affect...



Volatility in your financial results



Operational performance and measurement



Broad business decisions



Capital management



Systems and processes



Your people



Key features

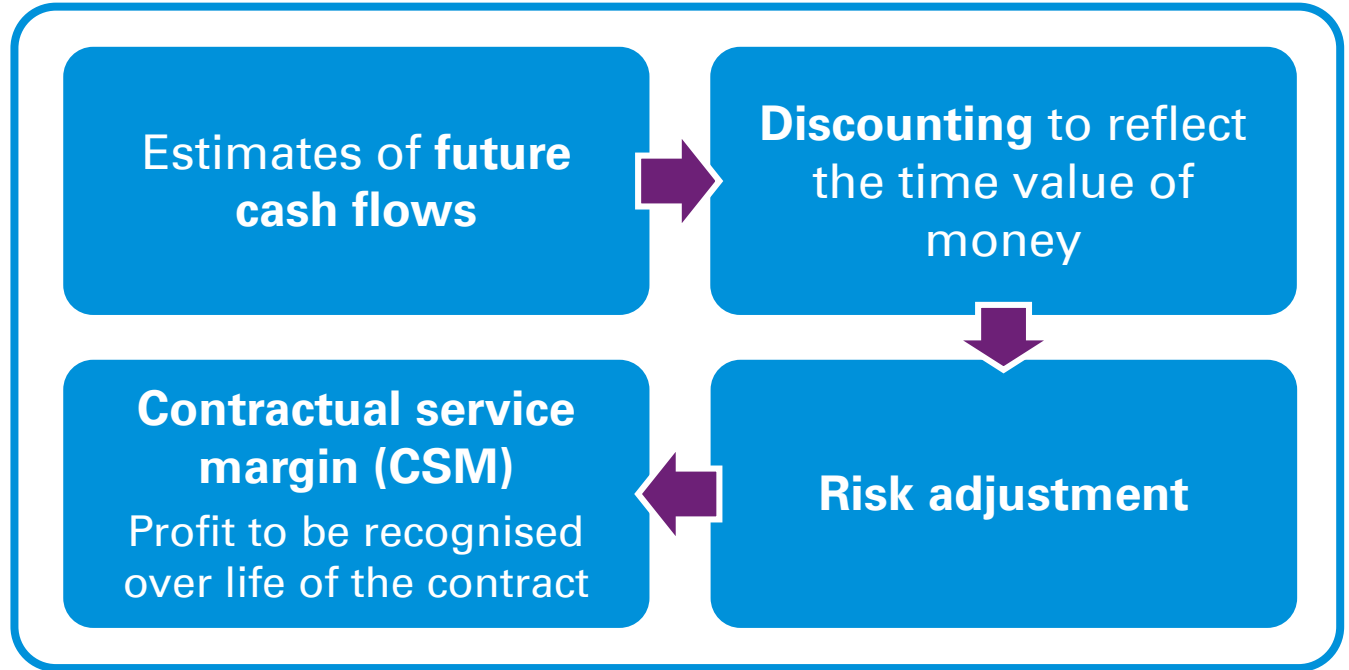
A new, comprehensive accounting model

It's based on the fulfilment objective, and uses current assumptions and discount rates



General measurement model

Four building blocks



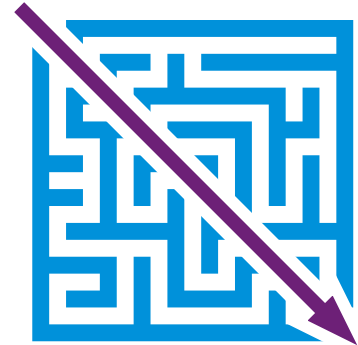
Premium allocation approach (PAA)

Optional for certain short-duration contracts

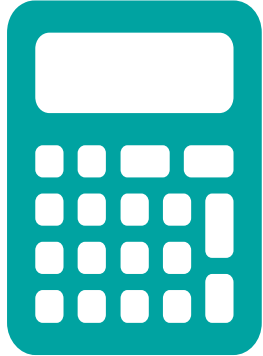
A proxy for the building block approach

Similar to current practice for non-life contracts

Discounting of claim provisions required
unless practical expedients are applied



Subsequent measurement of the PAA



Adjust the carrying amount for changes to current market discount rates for incurred claims

Recognise revenue on the basis of passage of time...

or...

If the expected risk pattern differs from this, the expected timing of incurred claims and benefits

Transition

Full retrospective application is required

Practical expedients and fair value approach available for determining CSM and discount rates

Limited ability to redesignate some financial assets on initial application

Restate comparative information



Presentation and disclosures



Investment components excluded from insurance revenue

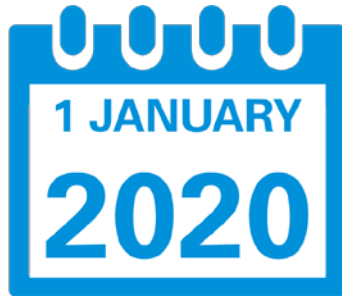
Entities can choose to present effect of discount rates changes in OCI or in P&L to reduce volatility

Multiple new disclosures add complexity

Mandatory effective date

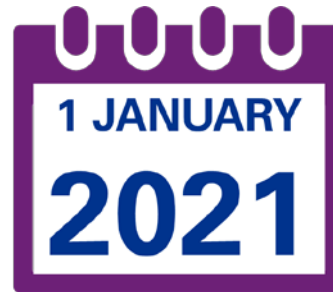
Expected to be at least three years between the date the final standard is issued and the mandatory effective date

Earliest possible



or

Alternative

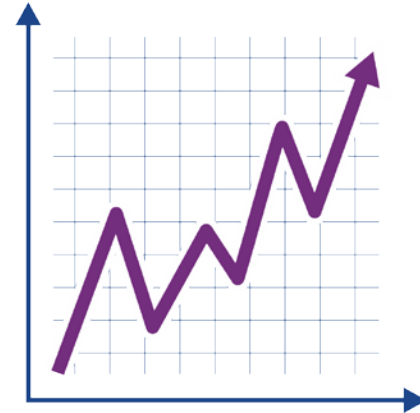




Determining the impact

Volatility in your financial results

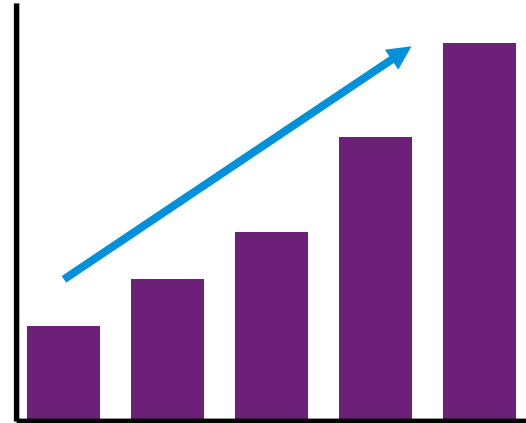
Volatility may result from the use of current market discount rates that are not linked to an insurer's investment portfolio



Operational performance measurement

Level of aggregation may reduce comparability

Transparency about expected profitability of contracts in force



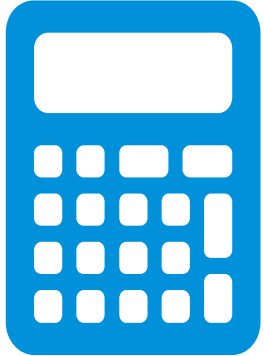
Broad business decisions

Measurement and scoping criteria may require changes to product profiles, features or pricing

New reporting basis may have **tax implications** in some jurisdictions



Capital management



Possible significant change in capital amount at transition

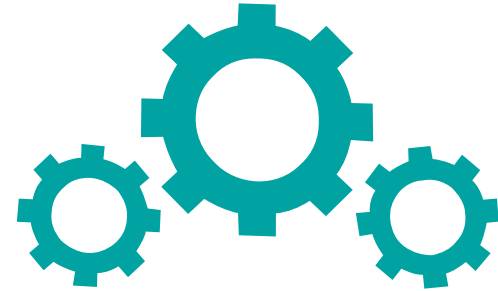
The reflection of current market rates may result in greater interest in asset-liability management

Systems, processes, and controls

Changes may be needed to develop, test and implement processes and controls

Systems and actuarial models may need upgrading

Transition may require early planning and parallel runs



Your people

A co-ordinated response within the organisation is essential



Additional resources and interaction with actuaries may be needed to manage transition and reporting processes

Compensation arrangements and performance targets may need to change



Next steps

Accounting, tax and reporting

Review your contracts

Plan your accounting policy decisions

Assess possible alignment with solvency and regulatory reporting

Identify impact on capital positions and volatility sources

Consider benchmarking against peers



Processes



Identify processes affected and establish new processes to...

Evaluate contract classification

Calculate the measurement and release of insurance contract liabilities

Systems



Upgrade systems to ensure that they can handle new requirements...

Accounting systems and internal controls

Actuarial modelling capabilities

Valuation and financial reporting systems

Your business

Review product profiles and consider changes to product design and pricing

Revisit investment allocations and asset-liability management

Evaluate existing reinsurance programmes for their impact on results

Assess impacts on key performance metrics



People and change

Determine staff needs

Train finance, actuarial, and other relevant teams

Evaluate impact on compensation arrangements

Communicate performance and metric changes to stakeholders

Assess the impact of changes to processes



KPMG can help you



Assess the impacts



Design the right solution



Implement a future state

Accounting diagnostics

Process and information gap analysis

Financial impact assessments

Data requirements



Next steps



**Think about your
implementation
plan**



**Speak to your
usual KPMG
contact**



**Find out more at
kpmg.com/ifrs**



kpmg.com/socialmedia



kpmg.com/app



© 2016 KPMG IFRG Limited, a UK company limited by guarantee and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative (“KPMG International”), a Swiss entity. All rights reserved.

The KPMG name and logo are registered trademarks or trademarks of KPMG International.

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavour to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.