



Impact of COVID-19 on Hong Kong Consumers' Behaviours

CCC

November 2020

Table of Contents



Key findings – Retail



 \bigcap

Key findings – Financial Services

?

Key focus areas



Methodology overview



Overview

Consumers in Hong Kong have become more savvy and selective when making financial decisions

Consumers are experiencing economic constraints and are prioritising value for money

The financial position of consumers in Hong Kong has been negatively impacted by COVID-19. On average, **41 percent¹ of survey respondents in Hong Kong admit that they are being more selective in their purchases** and expect this to continue in the mid-term.

According to our analysis, consumers in Hong Kong have significantly reduced their spending in luxury and non-essential goods and have re-allocated this spending to dayto-day essentials such as groceries. Consumers are becoming more digitally savvy and value the ease with which they can interact with organisations through digital channels

Consumers in Hong Kong are increasing the use of digital platforms to purchase goods. We have noted that **consumers value a good digital experience and are spending more with companies that provide this experience**. In addition, consumers have shifted their preferred payment methods to those that offer better rewards for online spending. Trust is key and consumers are willing to spend with brands that are aligned with their values and priorities

Trust in a brand has become a key experience driver for consumers. In light of COVID-19, companies that are empathetic to their consumers' priorities (i.e. personal safety) in addition to delivering a consistently positive experience have experienced increased loyalty. **Consumers have demonstrated strong preferences to organisations they trust to be able to provide consistent high-quality experiences** during these challenging times.

Source: ¹ Consumers and the new reality, COVID-19 pulse survey, Wave 5 update, KPMG International, Sep 2020; Q: To what degree do you feel your spending behavior has changed since the start of the COVID-19 situation?



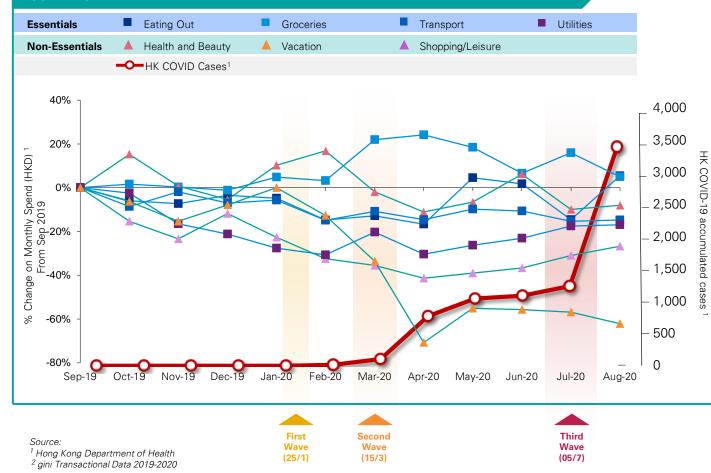
CCN



Overview

Our analysis of transactional data reveals how the Hong Kong consumers' spending behaviour has changed

Consumer spending in non-essential goods has dropped as a consequence of COVID-19.



As a result of COVID-19, consumers in Hong Kong have changed their spending behaviour. Our analysis of spending data² since September 2019 indicates the following:

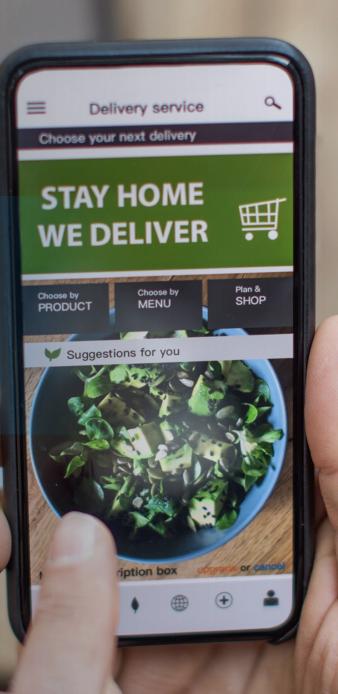
- Consumers have focused their spending on essential products such as groceries.
- There has been a significant drop in nonessential products as consumers continue to postpone big purchases.
- We have observed indications of "COVIDfatigue" as evidenced through a slight recovery in non-essentials spending after the Second Wave.



CCN

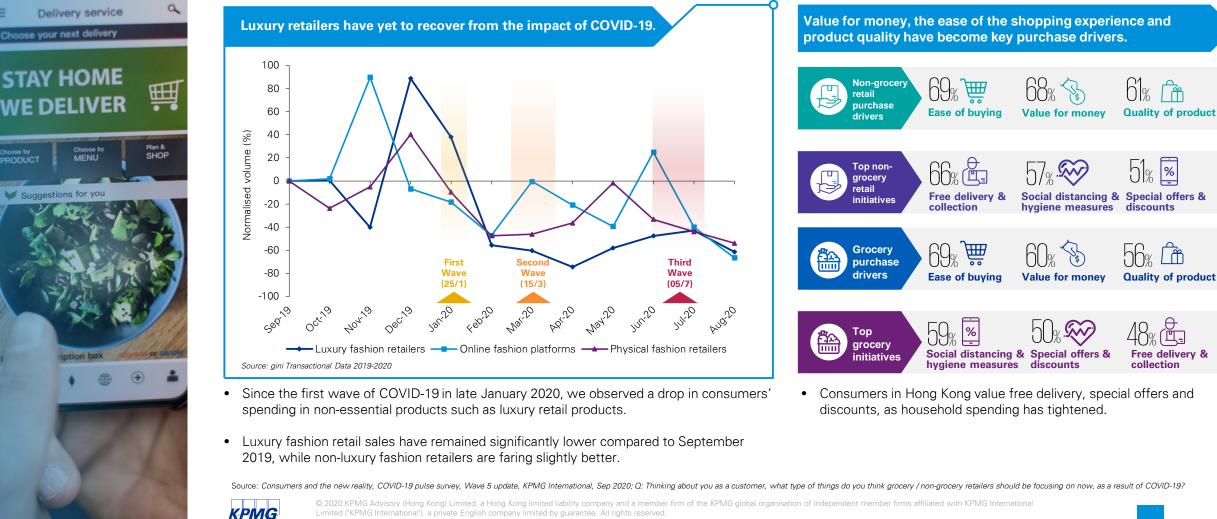


Key findings -Retail



Key findings – Retail

As consumers spend less on luxury, value for money has become a key purchase driver



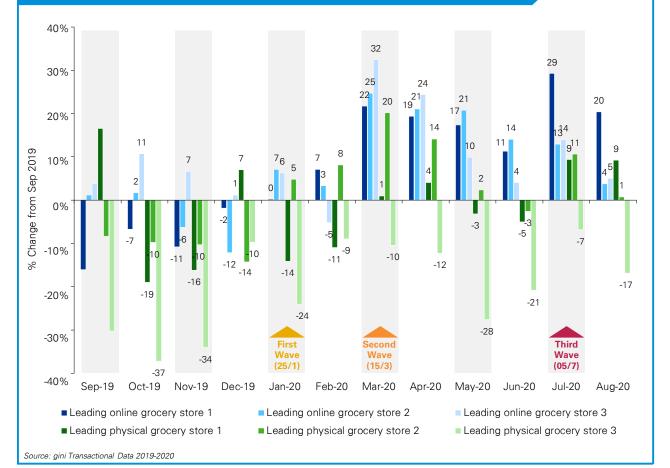
Limited ("KPMG International"), a private English company limited by guarantee. All rights reserved.



Key findings – Retail

Consumers have accelerated their use of online channels for retail purchases

Grocery retailers that provide strong online experiences have captured market share while physical-only retailers are clearly losing out.



Online shopping for groceries and nongrocery retail has increased.

73% 🛒

of consumers have used online channels as frequently or more often than before to buy groceries



are likely to continue using online channels to buy groceries in the future



of consumers have used online channels as frequently or more often than before to buy nongrocery retail



of those likely to continue using online channels to buy nongrocery retail in the future

Source: Consumers and the new reality, COVID-19 pulse survey, Wave 5 update, KPMG International, Sep 2020; C: How have your shopping habits with grocery retailers/non-grocery retailers changed during COVID-19? And how likely it is that you will continue using these methods in the future, once all restrictions are lifted?



Delivery service

町

Plan &

SHOP

Choose your next delivery

STAY HOME

WE DELIVER

Suggestions for you



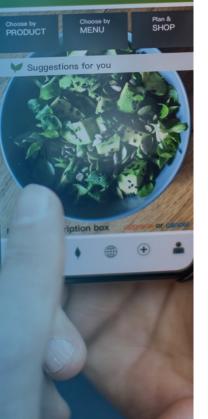
Key findings – Retail

B

Consumers continue to show a willingness to spend with brands and experiences they trust

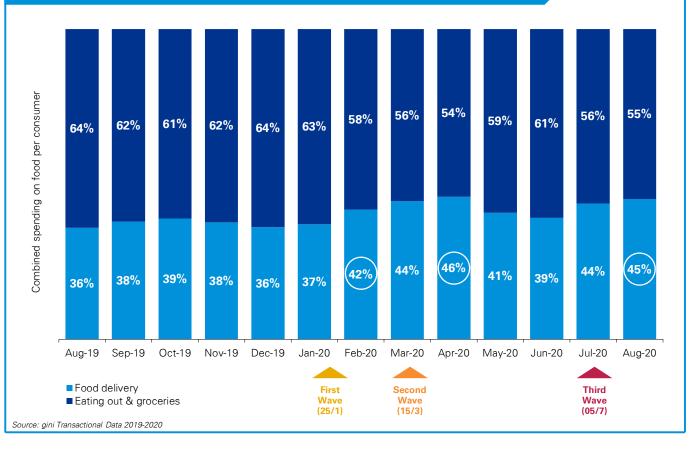
E Delivery service Choose your next delivery





- Online food delivery services have built up a strong foundation of loyal consumers during this period. These organisations have consistently delivered high quality experiences aligned with their brand promise of providing food in a fast, convenient, and safe (via social distancing) manner.
- These organisations are now evolving and expanding their services to other areas such as grocery delivery as they build on the trust and loyalty they have established with consumers.

Food delivery companies have been able to grab and maintain a share of customers' wallet by delivering consistent and trustworthy services.





In Financial Services, the Hong Kong consumer places importance on the value, quality and experiences of the products and services they receive

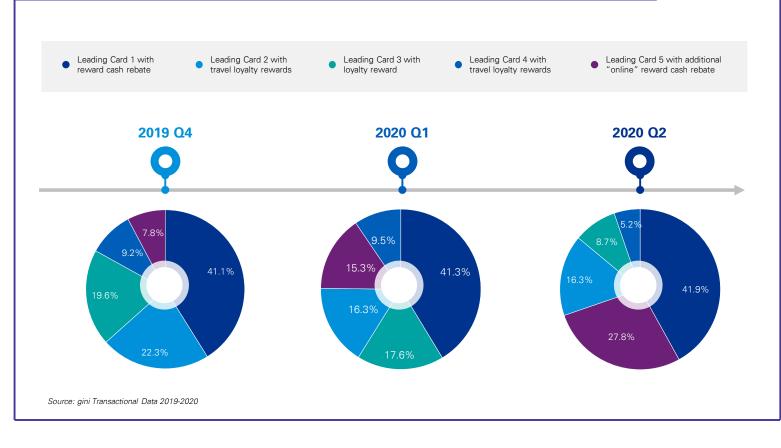


Source: Consumers and the new reality, COVID-19 pulse survey, Wave 5 update, KPMG International, Sep 2020 Q: Which of the following is important to you now when buying a product or service?



Consumers in Hong Kong are showing preferences for payment options that award their online shopping behaviours

Consumers have shown increasing appetite for cards with generous cash rebates, particularly on online spending, beating those offering travel loyalty benefits.



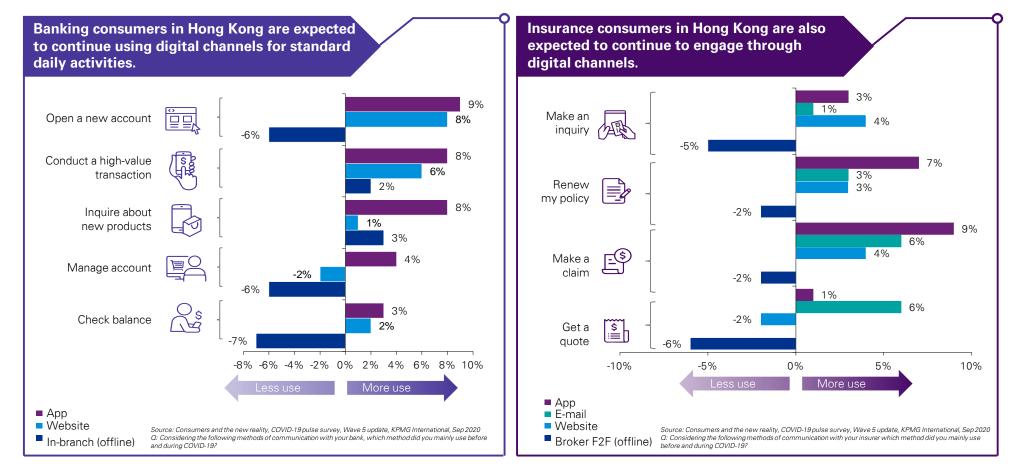
- Hong Kong credit card usage trends show that the new realities of online shopping has also impacted consumers' decisions on their payment preferences.
- Credit cards that have been marketed as providing more rewards for online purchases have overtaken cards that provide less valued rewards due to the current situation (i.e. travel).
- We expect this trend to continue as leading Financial Services have accelerated their partnerships with many online retailers and food delivery companies.





Consumers expect banks and insurers to deliver enhanced digital experiences

Leading financial services organisations are providing enhanced digital experiences to their consumers. Consumers are expected to continue the increased usage of digital channels for standard activities. As a result, leading organisations are taking this opportunity of increased consumer digital engagement to focus on providing improved personalised, digitally enabled and efficient experiences.





© 2020 KPMG Advisory (Hong Kong) Limited, a Hong Kong limited liability company and a member firm of the KPMG global organisation of independent member firms affiliated with KPMG International Limited ("KPMG International"), a private English company limited by guarantee. All rights reserved.

- → ŵ 12

Consumers place a high level of trust in banks and expect banks to be digitally secure

As consumers in Hong Kong expect an increased level of digital engagement and experiences with their banks, there is a need for banks to continue to maintain the highest levels of cybersecurity. From our survey, consumers want banks to focus on digital security first, and this underpins their trust in the organization.

Areas of greatest importance to the consumers' digital experience



DIGITAL SECURITY "Ensure security of my personal information"



SEAMLESS INTERACTIONS

"Let me be able to continue what I want to do across different devices (e.g. PC, tablet, phone)"



PERSONALISED EXPERIENCES

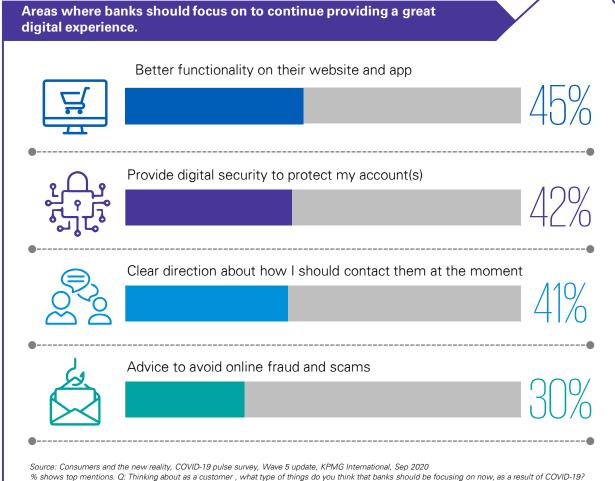
"Provide me more personal services and products that are relevant to me"



24/7 CUSTOMER SERVICE "Offer me 24/7 live chat customer service support"

Source: Consumers and the new reality, COVID-19 pulse survey, Wave 5 update, KPMG International, Sep 2020

Q: Many banks aim to provide their customers with a tailored offering and service online. Which of the following are most important to you, when interacting with banks online?





Key focus areas

Key focus areas

Organisations need to rethink their value propositions to adapt to changing behaviour and continue focusing on enhancing digital experiences

Consumers are experiencing economic constraints and are prioritising value for money

Organisations will need to:

- Consider and enhance its offerings to remain relevant to the consumer and their changing behaviour
- Provide consumers with value in every touchpoint in the end-to-end customer journey
- Partner with others in the eco-system to further strengthen the value of the overall experience for the consumer

Consumers are becoming more digitally savvy and value the ease with which they can interact with organisations through digital channels

Organisations will need to:

- Move beyond basic digital experiences and functionalities to meet increasing consumer expectations
- Ensure consistent and customer-focused messaging across digital and traditional channels
- Understand the changing digital customer journey and proactively invest for the future consumer

Trust is key and consumers are willing to spend with brands that are aligned with their values and priorities

Organisations will need to:

- Understand their consumers' priorities and continue to focus on the areas that have established trust in the brand
- Translate brand values into the consumer experience
- Continue to prioritise digital security and protection of the consumers' data with the expectation that online transactions and activities will continue to increase



 $\dot{-} \rightarrow \hat{-}$ 15

Methodology Overview



Methodology overview Methodology overview



We have conducted consumer research to better understand the impact of COVID-19 in Hong Kong consumers' changing spending behaviours to enhance customer experiences across a number of different sectors.

Consumer behaviour data (customer needs and expectations during COVID-19, purchase drivers, channels interaction and trust).



Survey participants

12,334 consumers globally; representative sample of **1,000 in Hong Kong,** across four sectors (grocery, non-grocery, banks and insurance)

Dates May – S

May – September 2020



Collection method

Online-based questionnaire to track customer trends



Participating territories

Canada, US, Brazil, France, Germany, Italy, Spain, UK, Mainland China, Hong Kong (S.A.R), Japan and Australia

Transactional data

Time period segmentation:

From September 2019 to August 2020

Sample size:

~8.000 consumers

Age break-down

- 18-25 34%
- 20-25 30%
- 30-35 17%
- 35-45 15%
- 45-60 4%

Data anonymised



Let's get in touch!

KPMG



Isabel Zisselsberger Head of Strategy & Performance for Financial Services, Hong Kong KPMG China T: +852 2826 8033 E: isabel.zisselsberger@kpmg.com



Sean Ren Associate Director, Strategy & Performance KPMG China T: +852 2847 5818 E: sean.ren@kpmg.com

Marta Poch Senior Consultant, Strategy & Performance KPMG China E: marta.poch@kpmg.com gini



Victor Lang COO T: +852 9198 5017 E: victor@gini.co

Ray Wyand

E: ray@gini.co

T: +852 9316 2793

CEO



Stephanie Johnson CMO T: +852 5966 3400 E: stephanie@gini.co

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavour to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

© 2020 KPMG Advisory (Hong Kong) Limited, a Hong Kong limited liability company and a member firm of the KPMG global organisation of independent member firms affiliated with KPMG International Limited ("KPMG International"), a private English company limited by guarantee. All rights reserved.

The KPMG name, logo are registered trademarks or trademarks of KPMG International.

The gini transaction data research may not be used in any form, in its entirety or in part, without the written permission of gini.