



KPMG – Special Situations

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KPMG in Canada has a dedicated team that focuses on helping companies through special situations. Special situations can range from unique business challenges such as the loss of a key customer contract or legislative dispute to global recessions or black swan events that can impact the economy at large. In either scenario, when facing a critical situation the key for any business is the ability to assess and react early. KPMG's team is multi-faceted and includes professionals from across the Advisory Services business, with a particular focus on liquidity improvement, stakeholder management and business restructuring.

Particular service offerings that KPMG's team can provide include:



Liquidity and Cash Management – reevaluating core assumptions in financial models to stress test key variables underpinning liquidity and cash management forecasts and to draw light to alternate scenarios for management consideration. KPMG professionals can assist management in designing and building financial models to capture changing core scenarios and better drive strategic decisions by identifying where future vulnerabilities may exist.



Rapid Performance Improvement (RPI) – ability to, within a short period of time, efficiently assess a situation and deploy professionals with both deep financial and operational experience to identify and adjust fundamental business levers to enhance cash flow generating capabilities, improve operations, reduce costs and maximize EBITDA.



Business Continuity Planning – support businesses in preparing for, responding to and recovering from crisis events. This includes identifying crisis triggers, crisis monitoring, crisis plan implementation and execution, as well as conducting crisis simulations and managing internal and external communications.



Capital and Debt Advisory – capabilities to review existing capital structures and debt facility agreements and to provide assistance to management in negotiating with lenders to secure financial covenant amendments/waivers, obtaining flexibility to debt agreements and where necessary assist in running competitive processes to refinance existing facilities.



Distressed/Accelerated M&A – in distressed scenarios and working with constraints faced by the business, KPMG can utilize its expansive network of member firms and work alongside management to deliver a timely sale of shares or sale of business and assets, either within or outside a formal proceeding while generating fundamental value to shareholders.



Restructuring – in times of uncertainty, KPMG can support stressed companies to act quickly and decisively to avoid critical complications. Examples of core services include: crisis cash management, financial and operational restructuring, formal insolvency advice, strategic and financial reviews and turnaround planning and implementation.

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